



Introduction and Overview

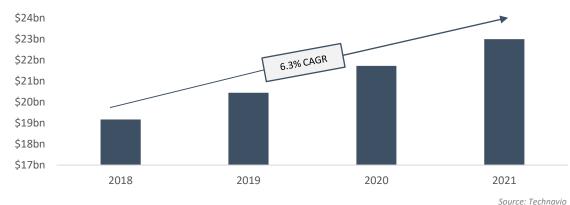
In this edition of Founders' Industrials Update, we focus our attention on the test and measurement industry. As valuation levels for this sector continue to rise, M&A activity has risen in tandem. This update analyzes several of the key trends for the industry, breaks down the core segments, tracks historical valuation trends, provides a snapshot of key players, and reviews key M&A transactions in 2018 for the test and measurement sector.

Test and Measurement Industry Growth and Key Trends

Growth Expected to Continue Over the Near-Term

As seen in the chart below, the near-term outlook in the test and measurement space is positive. The size of the global market was estimated at \$19.2bn for 2018, and the market is expected to grow \$3.8bn USD over the next three years, a CAGR of 6.26%.





Key Trends

This continued growth is attributable to a number of factors highlighted below. Continued development in **autonomous driving** necessitates innovative test and measurement solutions to address holistic automation systems incorporating electronic, mechanical, and software capabilities. As **5G technology** begins rolling out, vendors require T&M solutions with greater technical complexity to address the unique challenges of higher speed digital standards. **Cloud capabilities** are continuing to grow, as remote monitoring solutions rise in popularity for their ability to leverage highly skilled technicians without the need to be physically present.

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"Demand for test and measurement solutions is driven by an exponentially growing need for data as we move towards Industry 4.0."

Gene Bazemore, Managing Director



Test and Measurement Industry Overview

Breakdown of the Test and Measurement Market

The T&M Market Can Be Thought of in Three Broad Buckets, Illustrated Below

Testing, Inspection, and Certification (TIC)

Companies provide range of services including auditing, testing, verification, quality assurance, and certification



Industrial Instruments

Companies manufacture advanced instruments for monitoring, metering, and sensing applications in end markets such as process, aerospace, power, and broader industrial markets



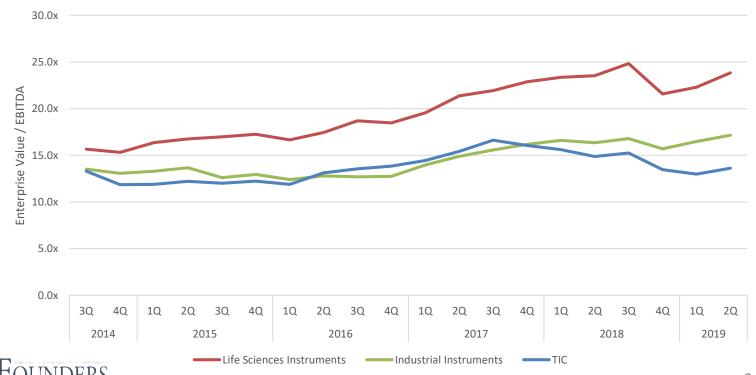
Life Sciences Instruments

Companies manufacture measurement solutions for the medical and life science industries; applications include diagnostic tools and more



Recent Valuation Trends

All Sectors of the Test and Measurement Market Are Trading At or Near Historic Highs



Key Players in the Test and Measurement Industry

Test &	Measurement				Enterprise Value /				Enterprise Value /	
rest & Medsurement		Market	2018	2018	2018	2018	2019P	2019P	2019P	2019P
Ticker	Company Name	Сар	Revenue	EBITDA	Revenue	EBITDA	Revenue	EBITDA	Revenue	EBITD/
TIC										
SGSOY	SGS SA	19,512.0	6,870.2	1,370.9	3.0x	14.8x	7,028.9	1,435.6	2.9x	14.2x
IKTSF	Intertek Group plc	11,245.1	3,580.8	738.2	3.4x	16.6x	3,735.1	767.9	3.3x	16.0x
BVRDF	Bureau Veritas SA	10,731.1	5,469.6	1,000.3	2.4x	13.1x	5,680.6	1,055.8	2.3x	12.5x
ERFSF	Eurofins Scientific SE	7,212.0	4,346.9	803.6	2.4x	12.8x	5,047.6	922.8	2.0x	11.1x
ALQ	ALS Limited	2,317.2	1,114.6	233.7	2.5x	11.8x	1,161.1	246.4	2.4x	11.2x
	Min	2,317.2	1,114.6	233.7	2.4x	11.8x	1,161.1	246.4	2.0x	11.1x
	Median	10,731.1	4,346.9	803.6	2.5x	13.1x	5,047.6	922.8	2.4x	12.5x
	Mean	10,203.5	4,276.4	829.4	2.7x	13.8x	4,530.7	885.7	2.6x	13.0x
	Max	19,512.0	6,870.2	1,370.9	2.5x	13.1x	7,028.9	1,435.6	2.4x	12.5x
Indust	rial Instruments									
ROP	Roper Technologies, Inc.	37,862.5	5,177.7	1,788.0	8.2x	23.6x	5,416.1	1,925.0	7.8x	21.9x
FTV	Fortive Corporation	25,913.2	6,453.4	1,492.3	4.4x	18.9x	7,484.2	1,802.5	3.8x	15.6x
AME	AMETEK, Inc.	19,364.2	4,835.4	1,269.2	4.4x 4.5x	17.1x	5,250.0	1,394.9	4.1x	15.5x
KEYS	Keysight Technologies, Inc.	15,774.4	3,868.7	867.0	4.3x 4.2x	18.8x	4,220.7	1,034.6	3.9x	15.7x
ST	Sensata Technologies Holding plc	7,409.2	3,539.5	940.6	2.8x	10.7x		971.9	2.8x	10.4x
NATI	National Instruments Corporation	7,403.2	3,333.3	340.0	2.00	10.7%	3,585.9	371.3	2.00	10.4
NATI	National instruments corporation	5,260.1	1,379.1	251.2	3.5x	19.2x	1,377.6	251.3	3.5x	19.2x
	Min	5,260.1	1,379.1	251.2	2.8x	10.7x	1,377.6	251.3	2.8x	10.4x
	Median	17,569.3	4,352.0	1,104.9	4.3x	18.8x	4,735.3	1,214.7	3.8x	15.7x
	Mean	18,597.3	4,209.0	1,101.4	4.6x	18.1x	4,555.7	1,230.0	4.3x	16.4x
	Max	37,862.5	6,453.4	1,788.0	8.2x	23.6x	7,484.2	1,925.0	7.8x	21.9x
ifo So	iences Instruments									
гмо	Thermo Fisher Scientific Inc.	114,098.6	24,078.4	6,141.6	5.5x	21.5x	25,452.2	6,560.0	5.2x	20.1x
Α	Agilent Technologies, Inc.	•								
DXX	IDEXX Laboratories, Inc.	22,110.1	4,875.1	1,213.9 581.3	4.5x	17.9x 41.4x	5,104.9	1,296.0	4.3x	16.8x
MTD	Mettler-Toledo International Inc.	23,027.3 19,620.9	2,209.0 2,925.5	581.3 769.1	10.9x 7.1x	41.4x 26.8x	2,412.7 3,039.2	659.4 837.1	10.0x 6.8x	36.5x 24.7x
WAT	Waters Corporation	14,117.4	2,407.7	842.3	5.9x	16.9x	2,461.2	860.0	5.8x	16.5x
		,,	,				,			
	Min	14,117.4	2,209.0	581.3	4.5x	16.9x	2,412.7	659.4	4.3x	16.5x
	Median	22,110.1	2,925.5	842.3	5.9x	21.5x	3,039.2	860.0	5.8x	20.1x
	Mean	38,594.9	7,299.2	1,909.6	6.8x	24.9x	7,694.0	2,042.5	6.4x	22.9x
	Max	114,098.6	24,078.4	6,141.6	10.9x	41.4x	25,452.2	6,560.0	10.0x	36.5x

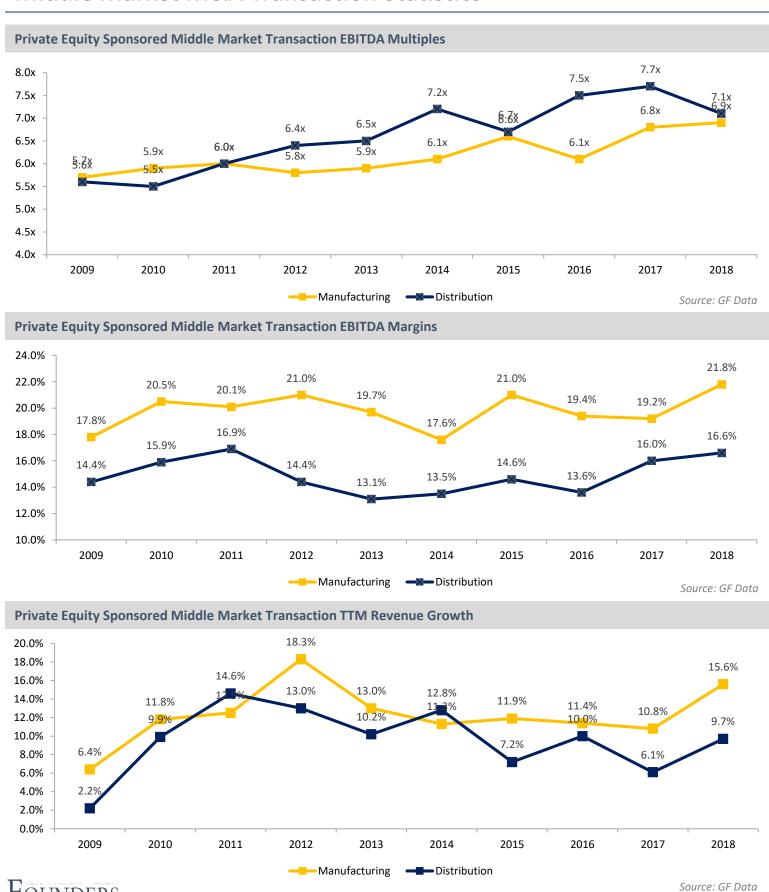


Selected 2018 Test and Measurement M&A Transactions

				Enterprise Value / LTM		
Announced Date	Target Name	Buyer Name	Transaction Value	Revenue	EBITDA	LTM EBITDA
12/31/2019	Atachafalaya Measurement, Inc.	SPL (Industrial Growth Partners)	-	-	-	-
12/19/2018	Princeton Instruments, Inc. /Other Brands	Teledyne Technologies Incorporated	\$225.00	2.5x	11.5x	22%
11/1/2018	Pacific Biosciences of California, Inc.	Illumina, Inc.	\$1,165.60	13.9x	NM	NM
8/3/2018	Alchemy Systems, LP	Intertek Group plc	\$480.00	7.3x	21.8x	33%
7/9/2018	Neutronics Inc.	Bacharach, Inc.	-	-	-	-
5/16/2018	Abaxis, Inc.	Zoetis Inc.	\$1,827.80	7.5x	39.4x	19%
4/30/2018	Covance Food Solutions	Eurofins Scientific SE	\$670.00	-	-	-
4/18/2018	Tools & Test Business of Textron Inc.	Emerson Electric Co.	\$810.00	1.7x	15.7x	11%
3/7/2018	Advanced Analytical Technologies	Agilent Technologies, Inc.	\$250.00	-	-	-
2/13/2018	MPI Research Inc.	Charles River Laboratories International, Inc.	\$800.00	-	-	-
2/6/2018	Noise, Environmental and Heat Stress Monitoring Products of 3M Company	TSI Incorporated	-	-	-	-
1/26/2018	Concept Life Sciences Limited	Spectris plc	\$231.00	3.3x	17.5x	19%
1/9/2018	Vanguard Sciences	SGS SA	-	-	-	-



Middle Market M&A Transaction Statistics



About Founders Advisors

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